

# STAKEHOLDER ENGAGEMENT



Engaging with stakeholders throughout the project lifecycle ensures ongoing support and collaboration, facilitating smoother execution and stronger project outcomes. Early and consistent communication with both internal and external stakeholders helps build trust, streamline decision-making, and reduce potential project delays. Effective stakeholder engagement is essential for ensuring that energy management initiatives are aligned with business objectives and regulatory requirements.

#### Internal Stakeholders

Keeping internal stakeholders, such as executive management and operational teams, informed about project progress is critical. Regular updates on performance metrics, milestones, and future plans help maintain support and enthusiasm for the project. By ensuring internal teams are aligned with the overall objectives, companies can streamline decision-making and reduce the risk of internal pushback.

#### **External Stakeholders**

Communication with external stakeholders — such as regulators, investors, and community groups — fosters transparency and builds trust. Sharing the benefits and progress of energy initiatives can facilitate smoother regulatory approvals, improve investor confidence, and generate community support. A clear, proactiveapproach to external engagement is a key component of long term project success and compliance.

## **Ensuring Competitive Bids**

Early involvement of procurement, finance, and other relevant stakeholders leads to more competitive bids from suppliers. By fine-tuning project scope and expectations early in the process, businesses can solicit proposals that align precisely with their needs. This allows for more accurate comparisons of bids based on merit, terms, and pricing, ultimately reducing the burden of cost comparisons and leading to a lower overall cost of sale.



# **Challenges in High-Stakes Projects**

Leading complex energy management projects requires aligning stakeholders from the outset to avoid unexpected challenges. Often, project leaders conduct detailed groundwork only to encounter pushback when approvals are sought. Involving stakeholders early mitigates this risk, preventing delays, scope changes, or costly rework. Clear communication and cohesive project documentation can maintain alignment throughout the initiative's lifecycle.

## Reducing Soft Costs Through Early Engagement

According to the National Renewable Energy Laboratory (NREL), 43% of costs in microgrid or behind-the-meter projects are attributable to soft costs, including procurement and project alignment. Early stakeholder support helps reduce these costs by clearly articulating project goals, timelines, and expectations. Decision-making is streamlined; minimizing inefficiencies, and reducing the likelihood of costly realignment during project execution.

## **Building a Unified Business Case**

Presenting a compelling and cohesive business case is essential for securing stakeholder buy-in. A fragmented approach to data management can lead to confusion and miscommunication. Utilizing centralized platforms like SharePoint for data aggregation and collaboration helps create a unified narrative that addresses both technical and financial metrics. A well-rounded business case should demonstrate both environmental benefits and financial returns, aligning the project with broader business objectives.

# **Strategic Communication for Long-Term Success**

Effective communication is critical for building stakeholder trust and support. Presenting project data in a way that resonates with each stakeholder's prioritiesis key. For instance, sustainability officers will prioritize environmental benefits, while CEOs and finance teams will focus on cost savings and strategic alignment. Tailoring communication to these different perspectives helps everyone understand the project's value and support its success.